



Finding Aid for

**RECONSOLIDATION OF FOREIGN OPERATIONS RECORDS,
1946-1955
Accession 1940**

Finding Aid Published: December 2011



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OVERVIEW

REPOSITORY: Benson Ford Research Center
The Henry Ford
20900 Oakwood Blvd
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ACCESSION NUMBER: 1940

CREATOR: Ford Motor Company. International Division. Treasurer's Office.

TITLE: Reconsolidation of Foreign Operations records

INCLUSIVE DATES: 1946-1955

QUANTITY: 2 cubic ft.

LANGUAGE: The materials are in English

ABSTRACT: The Reconsolidation of Foreign Operations records contain documents detailing Ford Motor Company's evaluation and purchase of Canadian and European Ford subsidiaries.

ADMINISTRATIVE INFORMATION

- ACCESS RESTRICTIONS:** The collection is open for research
- COPYRIGHT:** Copyright has been transferred to The Henry Ford by the donor. Copyright for some items in the collection may still be held by their respective creator(s).
- ACQUISITION:** Ford Motor Company Archives donation, 2007
- PREFERRED CITATION:** Item, folder, box, accession 1940, Reconsolidation of foreign operations records, Benson Ford Research Center, The Henry Ford
- PROCESSING INFORMATION:** Collection processed by Peter Kalinski at the Benson Ford Research Center, October 2007.
- DESCRIPTION INFORMATION:** Original collection inventory list prepared and published by Peter Kalinski at the Benson Ford Research Center in October 2007.
- Finding aid prepared by Elyssa Bisoski, December 2011, and published in December 2011.
- Finding aid prepared using Describing Archives: A Content Standard (DACS) and local guidelines.

HISTORICAL NOTE

Prior to World War II, Ford Motor Company's international organization operated primarily in three regions: Windsor, Canada; Dagenham, England; and Dearborn, Michigan. The Canadian and English companies operated independently, each with separate subsidiaries in countries around the world. In Europe, the complicated tax structures of various countries led to the formation of a series of stock holding companies used to mitigate tax payments to Ford Motor Company. The complex system of subsidiaries owning controlling interests in other subsidiaries became untenable on the eve of World War II. After the war, Henry Ford II made a tour of Ford's European operations to get a firsthand understanding of the company's situation. In order to address the financial and administrative challenges of the post-war world economy, Ford initiated a reorganization of the corporation including the foreign operations. Beginning in 1948, Ford began negotiating with the Canadian, English, and French Ford companies to purchase and consolidate all Ford operations worldwide in Dearborn, Michigan.

SCOPE AND CONTENT NOTE

The Reconsolidation of Foreign Operations records is made up of 3 series. The Ford of Canada, Ltd. series contains correspondence, production information, and financial material related to Ford Motor Company's purchase of the Canadian company's outstanding stock. The Ford SAF series consists of financial reports and analysis detailing the financial status of Ford's French operations. The series also includes organization charts, engineering and technical appropriations requests, and correspondence. The Guernsey Project series details Ford's program for acquiring controlling interest in Ford Motor Company, Ltd. The series includes financial information and summary information, correspondence, valuation report, and organizational planning information. Of special interest is the historical summary information detailing the histories of Ford's European operations.

SUBJECT TERMS

Names, Personal or Corporate

Ford Motor Company. International Division. Treasurer's Office.
Ford Motor Company. International Division.
Ford Motor Company of Canada, Limited
Ford Motor Company Ltd.
Ford Motor Company S. A. F.

Subjects

Automobile industry and trade--Canada
Automobile industry and trade--England
Automobile industry and trade--France
Ford Motor Company--History
Ford Motor Company--Reorganization
International business enterprises
World War, 1939-1945

Genre and Form

Organizational charts

CONTAINER LIST

Box no. **Description**

Box 1

FORD OF CANADA, LTD.

Canadian import regulations, 1947-1949
Correspondence regarding acquisition of stock, 1947-1950
General stock documentation, 1949-1952
Incorporation papers and by-laws, 1911-1947
Production data, 1949-1950
Summary of stock purchased as of June 26, 1950
Summary of stock received, 1950-1952

Box 2

FORD S.A.F.

Appropriation requests, 1953-1954
Company organization chart and corporate structure, 1953-1954
Corporate overview, 1952
Correspondence, 1953-1955 (2 folders)
Engineering needs and projects, 1953-1955
Financial information, Mr. Francois Lehideux, 1949-1952
Financial memoranda, 1947-1951

Box 3

Finance plans and historical data, 1946-1952
Financial status of company, 1953
Financing, 1952
Loan guarantees, 1954-1955
Merger and SIMCA information, 1954
Presentations; financial planning and product programs, 1952-1953
Review of company, 1952

Box 4

Status and valuations, 1950-1952
T. O. Yntema files, 1949-1952

GUERNSEY PROJECT

Committee on European operations corporate structure, 1948
Correspondence, 1949-1950 (2 folders)
Dagenham agreement, 1949-1950
Dagenham papers after November 27, 1950

Box 5

Preliminary report of committee on corporate structure of European operations, 1948
Reorganization of European affiliates, 1949-1950 (2 folders)
Report on European trip by Henry Ford II and Graeme Howard, 1948
Summary information on all European affiliates, 1946
Valuation and summaries of European affiliates, 1946 and 1949 (2 folders)